



TEAM PENNSYLVANIA

ANNUAL REPORT

2025 - 2026

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IN THE PAGES THAT FOLLOW

This annual report covers different initiatives across sectors that are critical to Pennsylvania’s economy and share a common purpose: to bring people together to solve problems and turn opportunities into action.

Throughout the report, you’ll see how Team Pennsylvania is:

Bringing people together

We connect leaders from business, government, higher education, nonprofits, and labor to work on shared challenges

Turning ideas into action

We help move promising ideas from discussion and planning to real projects

Building on Pennsylvania’s strengths

We focus on areas where Pennsylvania already has strong assets, industries, resources, research, and expertise

Preparing for what’s next

We help Pennsylvania respond to major changes in energy, technology, manufacturing, and agriculture

Creating opportunities for growth

We help businesses, industries, and communities grow and compete

ABBY SMITH FROM THE PRESIDENT & CEO

The economy is changing faster than it has in decades. Artificial intelligence is accelerating innovation across nearly every sector, from energy and manufacturing to life sciences and agriculture. We know that Pennsylvania has the assets to compete, but our success depends on how we intentionally bring them together.



Abby Smith speaking alongside Governor Josh Shapiro at our June 2026 Luncheon

That's where Team Pennsylvania comes in.

We believe our competitive advantage isn't any one company, political party, university, region, or agency. It's our ability to bring them together around shared priorities, turn ideas into action, and invest in the initiatives that position Pennsylvania to win.

This year, that approach moved from strategy to execution. We launched the Pennsylvania Nuclear Energy Roadmap, advanced the PATER transmission study, built momentum around high-performance concrete, activated a Mass Timber initiative, and aligned our research universities behind the Keystone AI + Quantum Factory.

In other words, we're focused on ensuring that collaboration moves beyond conversation and into action. That gives me tremendous optimism for where Pennsylvania is headed and for the role that Team Pennsylvania plays in how we compete in this ever-changing economy.

Thank you for being part of that work.

In Partnership,

A handwritten signature in black ink, reading "Abby Smith".

Abby Smith

President & CEO of Team Pennsylvania



STRATEGIC IMPACT INITIATIVE

PENNSYLVANIA HARDWOOD MASS TIMBER INITIATIVE

This year, Team Pennsylvania worked with partners across the Commonwealth and nation to identify the investments and coordinated actions needed to accelerate Pennsylvania’s advanced wood products economy. This work lays the foundation for strengthening the forest products industry and creating new demand-driven markets for Pennsylvania’s abundant hardwood resources.

Priority Workstreams

Market Activation

Build demand through industry partnerships, education, and targeted outreach

Economic Analysis

Assess market opportunities, cost competitiveness, and investment pathways for hardwood mass timber

Value Chain Development

Identify opportunities to strengthen Pennsylvania’s hardwood manufacturing and supply chain

Species Technical Validation

Advance testing and grading validation for priority Pennsylvania hardwood species to support commercial mass timber applications

Demonstration Projects

Support pilot projects that demonstrate commercial viability and market adoption

EMERGING INITIATIVES

FOOD PROCESSING

Why it Matters

Pennsylvania is a leader in agricultural production, yet our 2025 Agriculture Economic Analysis found that many agricultural products leave the Commonwealth for processing before returning for manufacturing or sale, creating an opportunity to capture more economic value by expanding in-state food processing capacity.



Progress to Date

Team Pennsylvania collaborated with leaders across the food value chain to better understand Pennsylvania's food processing opportunities through industry engagement, site visits, surveys, and a statewide Food Processing Workshop, identifying capacity constraints and investment-ready initiatives.



AGTECH

Why it Matters

AgTech has the potential to strengthen the competitiveness of Pennsylvania agriculture by addressing many of its most pressing challenges. However, realizing that opportunity requires both a clear understanding of current technology adoption and stronger coordination among public and private sectors.



Progress to Date

Team Pennsylvania is helping build a more coordinated approach to agricultural technology adoption in Pennsylvania. This year, that work has included launching a comprehensive technology adoption survey with Penn State University and bringing partners together to develop a statewide AgTech Alliance.

PENNSYLVANIA ACCELERATED TRANSMISSION & ENERGY REDEVELOPMENT (PATER) STUDY

First-of-Its-Kind Partnership

Through the Pennsylvania Accelerated Transmission & Energy Redevelopment (PATER) initiative, Team Pennsylvania is leading a first-of-its-kind partnership with the Pennsylvania Public Utility Commission (PA PUC), the Governor's Office, the Department of Environmental Protection, the Department of Community and Economic Development, and industry stakeholders to identify where strategic energy and transmission investments can deliver the greatest impact.

For energy stakeholders, PATER represents a rare opportunity to help shape a statewide framework that connects generation, transmission, industrial redevelopment, and future load growth. The work will inform investment decisions, identify infrastructure bottlenecks and opportunities, and help ensure that Pennsylvania remains positioned to meet rising energy demand while capturing the economic benefits that come with it.

"Reliable and affordable electricity is foundational to Pennsylvania's economic competitiveness. As new industries expand and electricity demand increases, we must identify practical ways to bring power online more efficiently."

– Steve DeFrank, Chairman, PA PUC



Supported by a \$2 million U.S. Department of Energy grant, PATER will include the following key areas of focus:



Mapping Pennsylvania's transmission system, generation assets, and critical enabling infrastructure, including broadband, natural gas, water resources, and other economic development assets



Evaluating approximately 20 retired generation sites to identify opportunities for redevelopment, repowering, and new energy investment



Assessing future electricity demand driven by AI, data centers, advanced manufacturing, and other emerging industries



Identifying transmission upgrades and advanced transmission technologies that can increase capacity, improve reliability, and support economic growth



Developing a prioritized list of high-value sites and transmission investments that can attract private capital, accelerate project development, and strengthen Pennsylvania's position as a national energy leader

PENNSYLVANIA NUCLEAR ENERGY ROADMAP

In May 2026, Team Pennsylvania released the Pennsylvania Nuclear Energy Roadmap, a comprehensive strategy developed in collaboration with more than 70 leaders across 50 organizations, to strengthen Pennsylvania’s national leadership in nuclear energy.

The roadmap centers around five strategic goals:



STRENGTHEN STATE LEADERSHIP AND REGIONAL COLLABORATION



SUSTAIN, MODERNIZE, AND ENABLE THE EXISTING NUCLEAR FLEET



ENABLE DEPLOYMENT OF NEW AND READY-TO-DEPLOY NUCLEAR TECHNOLOGIES



GROW PENNSYLVANIA’S NUCLEAR SUPPLY CHAIN AND INDUSTRIAL LEADERSHIP



BUILD AN INCLUSIVE AND FUTURE-READY TALENT PIPELINE

Nuclear development in the Commonwealth depends on alignment across industry, government, and communities.

Team Pennsylvania’s role is to bring the right partners together, connect existing efforts, and help translate opportunity into investable, actionable pathways.

OUR FOUR COMMITMENTS



Activate Site Opportunities and Facilitate Infrastructure Coordination



Strengthen the Nuclear Industrial Supply Chain



Advance the Nuclear Life Cycle Network



Coordinate Action and Adapt to Changing Dynamics

“I applaud Team PA for their work to strengthen Pennsylvania’s position in nuclear technology and nuclear power. As the second largest generator of nuclear power, Pennsylvania stands ready to lead a new era of cheap, reliable baseload power. Our Energy and Innovation Summit, along with Team PA’s roadmap, helps show us how to build on that foundation and create great-paying jobs across the Commonwealth.”

– U.S. Senator Dave McCormick

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ENERGY, DATA CENTERS, & AI ROADMAP

In September 2025, Team Pennsylvania released the 2025 Pennsylvania Energy, Data Centers, and AI Roadmap—a 10-year framework, shaped by a task force spanning energy, technology, higher education, labor, capital markets, and economic development. The roadmap sets six strategic goals and provides a near-term action plan for cross-industry coordination.



Vision for the Roadmap

This roadmap positions Pennsylvania to lead in the age of artificial intelligence. AI and the systems behind it are transforming how we work, live, and grow our economy. With bold goals and flexible strategies, we can shape these forces to benefit every region of the state.

Strategic Goals

- 01 Lead the nation in AI-applied and next-generation energy system transformation
- 02 Lead the nation in AI and next-generation technology commercialization
- 03 Deploy scalable, firm energy generation: target of 10–12 GW
- 04 Establish 3 to 5 innovation corridors
- 05 Modernize grid infrastructure and permitting
- 06 Set a strategic target for Pennsylvania-based sourcing to reach 20% of total spend

AI & ROBOTICS VALUE CHAIN ANALYSIS

Team Pennsylvania commissioned the AI & Robotics Value Chain Analysis to accelerate the growth of AI, robotics, and manufacturing across the Commonwealth. Conducted by BEAM Collaborative in partnership with U3 Advisors, this study delivers the first statewide evaluation of Pennsylvania's full AI and robotics value chain.

Core Outputs of the Analysis

- Maps firms and service providers across the value chain
- Integrates quantitative supplier data with insights from industry, academic, and community stakeholders
- Identifies strengths, gaps, and bottlenecks
- Highlights near-term opportunities and policy pathways to support economic growth across Pennsylvania communities

The analysis provides a strong foundation for strategic investment and cross-sector collaboration aimed at strengthening Pennsylvania's position as a national leader in AI, robotics, and advanced manufacturing.





Concrete is the most widely used man-made material on Earth and the foundation of modern infrastructure. Today, the Commonwealth remains among the nation's largest producers and consumers of concrete.

In April 2026, Team Pennsylvania and the EFI Foundation launched the High-Performance Concrete Initiative—a collaborative effort to accelerate the deployment of more durable, longer-lasting concrete across the Commonwealth. Through mixture optimization using materials such as fly ash and slag, high-performance concrete delivers a longer service life, reduces emissions, and provides an additional revenue stream for many producers.

This initiative builds on Pennsylvania's industrial heritage as the birthplace of the U.S. cement industry by aligning market signals and policy to enable broader and faster uptake of high-performance concrete.

STRATEGIC IMPACT INITIATIVE

ACCELERATING THE ADOPTION OF HIGH-PERFORMANCE CONCRETE

FOCUS AREAS

01

Market Alignment and Readiness

Build confidence among agencies, producers, contractors, and buyers

02

Pilot Design and Deployment

Demonstrate technical viability, cost competitiveness, and emissions impact through pilots to de-risk broader adoption

03

Procurement Modernization

Support predictable and transparent procurement mechanisms that include material performance-based standards

04

Permitting and Standards Streamlining

Reduce institutional friction by aligning permitting, standards, and approvals

05

Capital Coordination

Align philanthropic, private, and public capital to accelerate deployment



“What’s been missing is coordinated demand and consistent market signals. This initiative creates the conditions to move from isolated use cases to consistent, large-scale deployment across the Commonwealth.”

– Ryan Harcar, President, The Lindy Group



Keystone AI + Quantum Factory

Pennsylvania holds one of the most concentrated ecosystems of research talent, industrial infrastructure, and computational capacity in the United States. As the race to harness high-performance compute for scientific discovery and broad economic application accelerates nationally, the question is no longer whether Pennsylvania has the assets; it is whether the Commonwealth can activate them at scale and speed.

THREE PILLARS

World-Class Research

Using new tools to drive cutting-edge research, launch start-ups, and build smart partnerships with businesses across the Commonwealth

Workforce Development

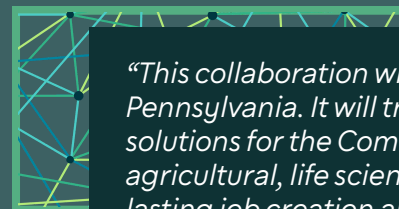
Preparing students and employees across Pennsylvania for future-focused careers integrating technology

Shared Infrastructure

Delivering large-scale GPU/CPU and data resources that are needed to lead in the era of AI as well as supporting leadership in emerging technologies

In April 2026, Team Pennsylvania joined Pennsylvania's seven R1 research universities, the Pittsburgh Supercomputing Center, and the Commonwealth of Pennsylvania to launch the Keystone AI + Quantum Factory, a statewide innovation network that translates university research into practical AI and quantum computing solutions for Pennsylvania's industries.

In the Fall of 2025, at a pivotal moment in the Keystone Factory's formation, Team Pennsylvania was brought in to serve as the neutral broker, convener, and quarterback to align these partners around the kind of sustained, trust-based coordination that no single institution could provide alone. Each partner brings its own research priorities, institutional culture, and competitive instincts. Team Pennsylvania's role has been to create the conditions for collaboration by connecting institutions, building shared purpose, and ensuring that the momentum behind the Factory translates into lasting, coordinated action.



"This collaboration will serve as a powerful economic catalyst for Pennsylvania. It will transform groundbreaking research into solutions for the Commonwealth's energy, manufacturing, agricultural, life sciences, AI, and robotics sectors, while driving lasting job creation and building a future-proof workforce."

**- Barr von Oehsen, Executive Director,
Pittsburgh Supercomputing Center**

A POWERHOUSE PARTNERSHIP



CROSS-SECTOR COLLABORATIVES

AGRICULTURE ORGANIZATIONS INCLUDE:



1855 Capital · Acuity Advisors and CPAs, LLP · Advanced Robotics for Manufacturing Institute · African & Caribbean Business Council · AgriGates · Allegheny Electric Cooperative, Inc. · Allegheny Hardwood Utilization Group · Alliance for the Chesapeake Bay · A.M. Logging · Apple Castle LLC · Baker Tilly · Balanced Engineering · BEAM Collaborative · Bell & Evans · Bingaman & Son Lumber · Blackford Ventures, LLC · Blair County Conservation District · Block Center for Technology and Society, Carnegie Mellon University · Boyd Station, LLC · BrandYourself · Brick Mill Furniture · Buona Foods · Burro · BusinessPA · ByHeart Inc. · Carnegie Mellon University · Center for Dairy Excellence · Center for Rural Pennsylvania · Center of Excellence for Indoor Agriculture · Charge Up & Grow · City of Pittsburgh · Clemens Food Group · CNH Industrial · Commonwealth of Pennsylvania · Cooper Farms · County Commissioners Association of Pennsylvania · Croptix · Culineer · Dagostino Electronic Services · Daniel Dotterer Farms · Delaware Valley University · PA Department of Conservation and Natural Resources · Djigui Corporation · Econsult Solutions · EDC Lancaster County · Eichenlaub Inc. · Espoma Organic · First Citizens Community Bank · Food21 · Forcey Lumber and Veneer Co. · Four Growers · FreshX · Fulton Bank · Furmano Foods · Generations Forestry · GODAN · GreenWorks Development · GRL Events Management · Groff Julius · GrowFlux · Harrisburg University · Horizon Farm Credit · Ideas x Innovation Network (i2n) & PA Global Business Advisors (GBA) of the CCEDC · Indiana County Conservation District · Innovation Works · International Trade Administration · Ironstone Spring Farm · John Deere · Keystone Wood Products Association · Kimmel & Associates · KiposTech · Kutztown University of Pennsylvania · LAMPIRE Biological Laboratories · Lancaster County Conservation District · Lebanon Valley EDC · Lehigh University · Life Sciences Greenhouse Investments · Little Leaf Farms · Livestock Welfare Strategies · LIVIC Civil · Maryland & Virginia Milk Producers Cooperative Association · Mazza Vineyards · McNees Wallace & Nurick LLC · Members 1st FCU · Metzler Forest Products · Montgomery County Office of Public Health · Novak Strategic Advisors · O'Neil Strategies · Office of the Governor · PA Office of Transformation & Opportunity · PA Association of Travel & Tourism · PA Chamber of Business and Industry · PA Department of Agriculture · PA Department of Community and Economic Development · PA Early Learning Investment Commission · PA Farm Link · Painterland Sisters LLC · Pasa Sustainable Agriculture · Penn State College of Agricultural Sciences · Penn State Extension · Penn State University · Pennsylvania Association of Milk Dealers · Pennsylvania College of Technology · PA Department of Environmental Protection · Pennsylvania Farm Bureau · Pennsylvania Farmers Union · Pennsylvania Food Policy Council · Pennsylvania Landscape & Nursery Association · Pennsylvania Rural Electric Association · PA House Democrats · PA House Republicans · PA Senate Democrats · PA Senate Republicans · PennTAP · PG2 · PhilaPort · Phospholutions · Pietro Industries · Pinnacle Agridrone · Principled Strategies, LLC · Quisqueya Springs Farm · Redbarn Ag Consulting · RegenAll · Resource Innovation Institute · Rice Fruit Company · Risser's Poultry · Robotics Factory · Rodale Institute · Rutter's · SCS Engineers · South Fayette Township School District · Spiral Path Farm · St. Martin Center, Inc. · State Conservation Commission · Stermann Masser, Inc. · Sustainable Strategies · TeamAg, Inc. · The GIANT Company · The Hershey Company · The Lasagna Box · The Nature Conservancy · Third Place · Truist · Turner Dairy Farms · Tuscarora International · University of Pennsylvania · Univest · Versant Strategies · Walnut Hill Farm · White Rose Ventures · Wilkes University · Woodland Biomass Innovations · York County Economic Alliance

CROSS-SECTOR COLLABORATIVES

ENERGY ORGANIZATIONS INCLUDE:



Accenture · Air Liquide · Air Products and Chemicals · Align Ltd. · Allegheny Conference · Allegheny Electric Cooperative, Inc. · Allegheny Technologies Incorporated · Amentum · American Petroleum Institute · American Water · Apollo · Appalachian Energy Future · Armstrong World Industries · Audubon Companies · August Mack Environmental · Battelle · Bentley Systems · BHE GT&S · Bigley and Blikle · BlackRock Resources LLC · Bloom Energy · Bravo Group · Buchanan Ingersoll & Rooney PC · Bucknell University · Butler County · Calpine Corporation · Carnegie Foundry · Carnegie Mellon University · Center for Climate and Energy Solutions · Center for Coalfield Justice · Center for Rural Pennsylvania · Centerstream · Chamber of Business & Industry Centre County · Clean Air Task Force · Clean Connect Strategies, LLC · Clearly Ahead Development · Climate Smart Carbon · CNX Resources · Columbia Gas of Pennsylvania & Maryland · Constellation · Cordia Energy · Core Natural Resources · County Commissioners Association of Pennsylvania · County of Allegheny · County of Butler · Cypress Creek Energy · Dagostino Electronic Services · Daisy Data Displays · Davy Power Systems · Delaware County Economic Development Corporation · Department of Conservation and Natural Resources · Direct Energy · Doral LLC · DT Midstream · Dunmore · Duquesne Light Company · EDC Lancaster County · Eicipgh · Emergent Energy Solutions · Energetics · Energy Future PA · Energy Transfer · Entropia LLC · Envoy Public Labs · EQT Corporation · Evonik · FirstEnergy · FMC · Gateway for Accelerated Innovation in Nuclear (GAIN) · Idaho National Laboratory · GE Vernova · General Electric · GenHydro · Geosyntec Consultants · GHD · Google · Graymont · Great Plains Institute · Green Building United · Greene County · GRL Events Management · GT Power Group · GTI Energy · Hillman Foundation · Hitachi Energy · Hydrium Energy · IBEW – Third District · Ideas x Innovation Network & PA Global Business Advisors of the CCEDC · IMC Construction · IN-2-Market · Independence Hydrogen · Innovation Works · InsideSources · International Trade Administration · IotaComm · KeyState Energy · LCSWMA · Lehigh University · Litz Energy Strategies · Long Duration Energy Storage Council · Long Ridge Energy & Power · LS Power · Luminant · Marcellus Shale Coalition · MAREC Action · McGuireWoods Consulting · McNees Wallace & Nurick LLC · MHI Hydrogen Infrastructure · Mitsubishi Heavy Industries, Ltd. · Monroe Energy · MVE Group · New Wave Energy · Nexight Group · NextEra Energy · NiSource · NorthPoint Development · NRDC · NRG Energy · Nuclear Energy Institute · Nuclear Innovation Alliance · Office of the Governor · Office of Transformation & Opportunity · Office of U.S. Senator David McCormick · Oklo Inc. · Orion Strategies · OsoMono Ltd · PA Chamber of Business and Industry · PA Chamber of Business and Industry · PA Department of Agriculture · PA Department of Community and Economic Development · PA Early Learning Investment Commission · PA House Democrats · PA House Republicans · PA Municipal Electric Association · PA Senate Democrats · PA Senate Republicans · PDC Machines · PECO · Pennsylvania AFL-CIO · Pennsylvania College of Technology · Pennsylvania Department of Environmental Protection · Pennsylvania Environmental Council · Pennsylvania Geological Survey · Pennsylvania Public Utility Commission · Pennsylvania Rural Electric Association · Penn State University · PG2 · Philadelphia Energy Authority · Philadelphia Gas Works · Piasecki Aircraft Corporation · Pittsburgh Gateways Corporation · Pittsburgh Regional Alliance · Pittsburgh Regional Transit · Pittsburgh Technical · Pittsburgh Works Together, Inc. · Pivot Energy · PJM Interconnection · PPG · PPL · ProtoGen, Inc. · Pure Green BioAg · Quandel · Quisqueya Springs Farm · RAND · REALiiD, INC. · Rocky Mountain Institute · RoCo · SCS Engineers · SGL Carbon SE · Shell · Southwestern Pennsylvania Commission · Steamfitters Local 420 · Stevens & Lee · Swank Construction Co. · System One · Talen Energy · Team Consortium · Terrestrial Energy · Tetra Tech · Thaddeus Stevens College of Technology · The Chamber of Commerce for Greater Philadelphia · The County of Greene · The Energy Efficiency Alliance · The Masciantonio Firm · TigerGenCo · Toolan Group · TRC Companies, Inc. · Twenty20 Strategies · UGI Utilities · United States Senate · University of Pennsylvania · University of Pittsburgh · U.S. Department of Energy · U.S. Endowment for Forestry and Communities · U.S. Steel · Utility Engineers, PC · Vertx Partners · Vicinity Energy · Viewpoint Public Affairs · Villanova University · Vistra Corp. · VOX · Washington & Jefferson College · Waste Management · Westinghouse Electric Corporation · Westmoreland County Community College · WGCJTA, Inc. · Woodland Biomass Innovations · Worley

CROSS-SECTOR COLLABORATIVES

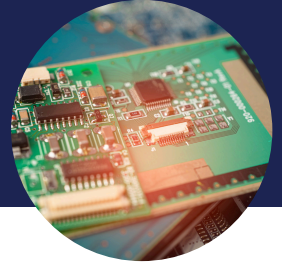
MANUFACTURING ORGANIZATIONS INCLUDE:



Ace Wire Spring & Form Co, Inc. · AdvanceCentralPA · Advanced Robotics for Manufacturing Institute · Air Liquide · Align Ltd. · American Crane & Equipment Corporation · American Paper Bag · American Polarizers, Inc. · Ameriscend · Anova Innovations · ARCH · Arkema · Armstrong World Industries · ATI · August Mack Environmental · Baker Tilly · Ben Franklin Technology Partners · Berks County WDB · Berwick Industrial Development Association · BigRep America Inc. · Bracalente Manufacturing Group · BRD Noise and Vibration Control, Inc. · Bucknell University · BusinessPA · Carnegie Mellon University · Casavan Consulting · Catalyst Connection · Center for Rural Pennsylvania · Central PA CPA · Cheetah Chassis Corp · CNH Industrial · Container Research Corporation · Conturo Prototyping · County Commissioners Association of Pennsylvania · County of Berks · Crew Systems Corporation · Crystron Materials · Dagostino Electronic Services · Daisy Data Displays · Decontamination Specialty Equipment · Defense Logistics Agency · DMI Companies · Dometic · Dunmore · DVIRC · East Penn Manufacturing · ECM Industries · EDC Lancaster County · Eden Manufacturing · Electro Soft Inc. · Emergent Energy Solutions · Era Group · Erie Regional Chamber and Growth Partnership · ESS Energy Products · FAMCO · Finch Manufacturing & Technology, LLC · FlexLink · Fromm Electric · Fromm Family Foods, LLC · Futuristic Innovative Graphics · Gage Personnel · Gemini Bakery Equipment Company · Gentex Corporation · Gilson Snow, Inc. · Glen-Gery Corporation · Goodwill Keystone Area · Greater Reading Chamber Alliance · Hanwha Philly Shipyard · Harris, Baio & McCullough · Harrisburg University · Henry General Strategies · Hillman Foundation · Horizon Technology Inc. · Ideas x Innovation Network & PA Global Business Advisors of the CCEDC · ifm Efector, Inc. · IMC · Innovative Manufacturers' Center · IN-2-Market · Industrial Sales & Manufacturing, Inc. · Intelligence Briefing · International Trade Administration · JGM · Keystone Development Partnership · KINBER · KOBOLD Instruments, Inc. · Kutztown University of Pennsylvania · L2 Brands · Lawrence Mercer Manufacturer's Coalition · Ledge Inc. · Lehigh University · Long Ridge Energy & Power · MANTEC · Manufacturer & Business Association · Manufacturers Resource Center · Manufacturing Futures Institute · MarH One · Massimino & Co. · McGregor Industries · McNees Wallace & Nurick LLC · MetallKraft Industries · MHI Hydrogen Infrastructure · Micro Fature, LLC · Misco Products Corporation · Mitsubishi Heavy Industries, Ltd. · Module Manufacturing · Naval Welding Institute · NEPA Alliance · New York Life · Nexight Group · North Central PA Regional Planning & Development Commission · Northeastern Pennsylvania Alliance · NEPIRC · Northern Pennsylvania Regional College · Northern Tier Regional Planning and Development Commission · Northway Intelligence · Northwest Commission · NPC · nVent · ILSCO Extrusions · NWIRC · Office of the Governor · Office of Transformation & Opportunity · Office of U.S. Senator David McCormick · Orrstown Financial Services, Inc. · PA Department of Community and Economic Development · PA Department of Labor & Industry · PA Early Learning Investment Commission · PA MEP · Penn State University · Pennoni · Pennsylvania College of Technology · Pennsylvania Department of Environmental Protection · Pennsylvania Economic Development Association · Pennsylvania Minority Business Development Authority · PA House Democrats · PA House Republicans · PA Senate Democrats · PA Senate Republicans · Pennsylvania SBDC at Kutztown University · PennTAP · PGH | MFG · Philadelphia Works · PhilaPort · PiovonGroup · PittMoss · PPG · Precision Cobotics · Precision Custom Components · PrecisionForm, Inc. · QE Manufacturing · Radicle · REALAiD, INC. · RelaDyne · RKL · RoCo · Schroeder Industries · SEDA Council of Governments · SEKISUI KYDEX · SGL Carbon SE · Silberline® · Sintergy, Inc. · Southwestern Pennsylvania Commission · Stambaugh Ness · Surface Design Solutions · Swank Construction · Sweet Street Desserts · TAT Technologies · Team Consortium · Thaddeus Stevens College of Technology · The BLU Arc Collective · The Fredericks Company · The Lasagna Box · The Manufacturers' Association · The Masciantonio Firm · The Nature Conservancy · The Orange Peel Collaborative · The Pennsylvania Association of Career & Technical Administrators · Third Place · Toolan Group · Tronix3D · Unique Snacks · United Gilsonite Laboratories · United Steelworkers · University of Pennsylvania · U.S. Steel · Videon · Weldon Solutions · West Pharmaceutical Services · WGCJTA, Inc. · Widener University · Woodland Biomass Innovations · Workforce Solutions for North Central Pennsylvania

CROSS-SECTOR COLLABORATIVES

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Jim Snell
Business Manager
Steamfitters Local 420

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United Steelworkers

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Johnson Matthey

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